

03/10/2014

Brighton and Sussex 
University Hospitals

Duane Passman
3Ts Programme Director/SRO
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Intensive Care Unit
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Dear Duane,

3Ts Full Business Case

The influential 2013 Berwick report challenged us to 'place the quality and safety of patient care above all other aims for the NHS.' This, NHS England's recent 'Sign Up to Safety' campaign pledges, and the Institute for Healthcare Improvement's six dimensions of quality (adopted by the Trust in its Quality & Safety Strategy) provide a benchmark against which we assess quality and safety in the 3Ts redevelopment.

Although quality and safety considerations have underpinned all aspects of the planning and design for 3Ts, these points are of particular note:-

- The scope of the redevelopment includes replacing the Trust's oldest and least functionally suitable estate: the Barry Building (1828) and Hurstwood Park (1938). The recent Care Quality Commission inspection and PLACE (Patient-Led Assessments of the Care Environment) audit describe in detail the effect of continuing to operate from such poor accommodation on patient safety and quality, and the direct impact on staff's ability to provide the high standard of care to which we aspire.
- Careful attention has been given to critical clinical adjacencies within the 3Ts development and in the relationship between the 3Ts building and retained estate. This will enable us to develop new services (eg. Clinical Infection, Acute Brain Injury), enhance our teaching and research capabilities as the regional teaching hospital, and very significantly improve physical access to services within 3Ts and the remainder of the Royal Sussex County Hospital site – this is consistently identified as a priority for patient experience.
- Planning has reflected the Trust's Safety & Quality priorities and emerging strategy, and the design adopts innovative solutions to, for example, reducing patient falls, embedding infection prevention and control, adopting dementia-friendly principles throughout, and to advancing public health priorities.
- The overall approach to planning and design has attentively drawn on research evidence and identified best practice, has learnt from visits to other development sites nationally and internationally, has engaged and listened to Trust clinicians, and has established partnerships with members of the public, local patient/community groups and wider stakeholders across the health economy.

- The development of a 3Ts Design Philosophy has also provided a framework and touchstone for assuring the quality of design and the choice of materials, and for realising the aspiration to create a 'therapeutic landscape' rather than merely a 'healthcare facility'.
- Lastly, I have written separately to confirm that the Quality Impact Assessment (QIA) undertaken on the Cost Improvement Plans (CIPs) relating to 3Ts, which are an element of the overall list of benefits, is satisfactory.

I cannot overstate how radically the 3Ts investment will transform the experience of our patients and staff, and the impact this will have on patient safety and on the quality of care we are able to provide. This is reflected in the overwhelming support for the redevelopment from Trust clinicians, patients, patient representatives, the local media and partner organisations across the county. As Chief of Safety & Quality, I therefore fully endorse the Full Business Case for this investment.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Dr. Drage', with a long horizontal flourish extending to the right.

Dr Steve Drage
Chief of Safety & Quality (Deputy Medical Director)
Intensive Care Consultant