Dear Duane,

**Quality Impact Assessment on 3Ts Cost Improvement Plans**

The Board of Directors is responsible for overseeing the quality of care being delivered across all services and assuring itself that quality and good health outcomes are being achieved throughout the organisation. Effective governance therefore requires that Boards pay as much attention to quality of care as it does to management of finances.

In line with National Quality Board guidance\(^1\),\(^2\), we have reviewed Quality Impact Assessment (QIA) prepared by the 3Ts Programme Office team on the 3Ts Cost Improvement Plans (CIPs). We can confirm our view, and our advice to the Trust Board of Directors, that the QIA appears comprehensive and robust and that the CIPs as currently defined/quantified would not be expected to have any deleterious effect on the quality or safety of patient care.

We recognise that the CIPs represent only a small part of the statement of 3Ts benefits (as set out in the Benefits Realisation Plan) and that overall the redevelopment will achieve very significant improvements in the safety and quality of patient care, the experience of staff and students, and the operational efficiency of the organisation.

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Sherree Fagge  
Chief Nurse

Stephen Holmberg  
Medical Director

Stephen Drage  
Chief of Quality & Safety

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