

Duane Passman
SRO/Programme Director, 3Ts
Sussex House
Royal Sussex County Hospital

30 September 2014

Dear Duane

3Ts Redevelopment

I am writing in strong support of the Full Business Case for the 3Ts redevelopment on the Royal Sussex County Hospital site. The project is fully aligned with the Trust's strategic direction and Clinical Strategy. Since I became a consultant in Brighton in 1991, the case for the redevelopment has become ever more urgent, with the volume and complexity of clinical work increasingly highlighting the inadequacy of our current infrastructure. For example:

- it is a daily challenge for medical and other clinical staff to provide excellence in health care from Victorian - or indeed pre-Victorian - wards;
- the patient journey from the A&E department to some of the wards can take half an hour to complete and has, at times, not been possible in inclement weather; and
- bed spaces fall far short of modern norms (let alone recommendations) and this, together with a very low percentage of single rooms, poses a real threat to patient care in terms of infection risk, and to patient experience in terms of privacy and dignity.

3Ts will enable the Trust to provide excellent care in Major Trauma and tertiary services and cement our capability to succeed as the Regional Teaching Centre. However it must also be kept in mind that 60% of the facility is designated for improving the quality and safety of the care provided to our local/secondary care population.

With our partner

The 3Ts project has enjoyed universal support from the hospital's medical staff since its inception in 2007/8 and this has been embedded through the close and integral involvement of consultant representatives in the planning and design process. Clearly, the aesthetics of a newbuild will, in itself, go a long way to improving the working environment for hospital staff and for the patient experience, however 3Ts will achieve far more than this.

It has been my privilege to be Trust Medical Director since 2012. The project has my strongest endorsement as an absolute necessity to enable the Trust to be a sustainable leader in the provision of both secondary and specialist health care for the populations of Brighton & Hove and more widely across Sussex.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Sh' followed by a stylized flourish.

Steve Holmberg
Medical Director

With our partner

