

### **Introduction from Duane Passman (Director of 3Ts)**

On behalf of the Trust and 3Ts Project Team, I am pleased to publish the final version of the 3Ts Full Business Case (FBC), as approved by the Trust Board of Directors, NHS Trust Development Authority (now part of NHS Improvement), Department of Health and HM Treasury.

The business case is written in the ‘five case model’ format<sup>1</sup> set out by HM Treasury for major investments. We hope that in addition to addressing the strategic, economic, commercial, financial and management aspects of the case, it also provides a compelling story of the history of the Royal Sussex County Hospital site, the urgent need for investment to modernise the estate, and the vision for what it will mean for our patients once the redevelopment is complete.

The £485m redevelopment received final approval from HM Treasury in December 2015. Clarifications and amendments made during the preceding due diligence/scrutiny process have been incorporated in this published version of the FBC, which is the third and final stage in the investment approvals process, and were regularly reported to and approved by the Trust Board of Directors. In fact, the case for investment remains largely unaltered from the Outline Business Case approved by the Department of Health in 2014, other than that the financial case has been updated to reflect the Trust and local health economy financial position as at 2015/16.

Since planning began in 2008, there have been three national governments, four Secretaries of State, three Local Authority administrations, four Trust Chief Executives, and in 2013 the implementation of the Health & Social Care Act, which transformed the organisational architecture of the NHS in England. Through this period, the project has enjoyed the consistent support of Brighton & Hove City Council, Brighton & Hove Clinical Commissioning Group and predecessor organisations, our three East Brighton Local Councillors, and the MP for Brighton Kemptown, Mr Simon Kirby. Their continuing support and encouragement is gratefully acknowledged.

The Trust and Project Team would also want to acknowledge our local residents and members of the Hospital Liaison Group, local patient and community groups, NHS and academic partner organisations, and the many members of the public who have attended our engagement events or contacted us directly. Their support and constructive engagement has enhanced the quality of the design and development – thank you.

This redevelopment investment is a once-in-a-generation opportunity to transform the quality of the environment in which we, as an NHS Trust and a partner in our local communities, care for some of our sickest patients. I am pleased therefore to be able to publish our approved Full Business Case.

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<sup>1</sup> [https://www.gov.uk/.../Green\\_Book\\_guidance\\_public\\_sector\\_business](https://www.gov.uk/.../Green_Book_guidance_public_sector_business)