

Appendix 2 - I/E Report Month 3 2017/18

	In Month			Year to Date		
	Plan	Actual	Variance	Plan	Actual	Variance
	£000's	£000's	£000's	£000's	£000's	£000's
Abdominal Surgery & Medicine Directorate	1,677	1,936	259	5,186	5,649	463
Acute Floor Directorate	3,665	3,590	(75)	10,824	10,550	(274)
Cancer Directorate	1,477	1,517	40	4,460	4,532	72
Cardiovascular Directorate	3,271	3,854	583	9,693	10,699	1,007
Central Clinical Services Directorate	4,896	4,879	(17)	14,646	14,557	(89)
Children's Services Directorate	2,257	2,284	27	6,557	6,592	34
Head & Neck Directorate	1,111	1,076	(36)	3,267	3,381	114
Musculoskeletal Directorate	2,174	1,997	(177)	6,412	6,032	(380)
Neurosciences & Stroke Services Directorate	1,968	1,964	(4)	5,723	5,745	21
Perioperative Directorate	2,994	2,726	(269)	8,170	8,136	(34)
Speciality Medicine Directorate	2,723	2,644	(79)	7,992	8,087	94
Women's Services Directorate	1,777	1,719	(59)	5,219	5,175	(44)
Clinical Services Total	29,993	30,186	193	88,150	89,134	984
Facilities and Estates	3,445	3,408	(37)	10,244	10,090	(154)
Chief Financial Officer	747	618	(129)	2,188	1,777	(411)
Chief Executive's Office	262	307	44	770	853	83
Chief Nurse's Office	421	373	(48)	1,253	1,148	(105)
Chief Operating Officer	1,752	1,519	(233)	5,145	4,766	(380)
Medical Director's Office	607	646	39	1,743	1,963	220
Strategy & Change	527	562	35	1,531	1,528	(3)
Corporate Services Total	7,761	7,433	(328)	22,875	22,125	(750)
Central Income	(35,562)	(36,009)	(447)	(102,334)	(102,788)	(455)
Capital Charges & Financing Costs	3,002	2,901	(101)	8,921	8,855	(66)
Central Reserves	132	409	277	2,482	1,574	(908)
Efficiency Programme	(312)	0	312	(952)	0	952
Financial Central Services	(32,741)	(32,699)	42	(91,882)	(92,359)	(477)
Directorate Total	5,013	4,921	(93)	19,142	18,899	(243)
<i>Below the line Adjustments</i>	(112)	(45)	67	(199)	(164)	36
Total	4,901	4,876	(25)	18,943	18,736	(207)