## APPENDIX 3 YTD to Forecast outturn Bridge

<table>
<thead>
<tr>
<th></th>
<th>Downside £m’s</th>
<th>Month 6 Central £m’s</th>
<th>Upside £m’s</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>M06 Financial Position</strong></td>
<td>23.7</td>
<td>23.7</td>
<td>23.7</td>
</tr>
<tr>
<td>Remove Q1 STF</td>
<td>3.6</td>
<td>3.6</td>
<td>3.6</td>
</tr>
<tr>
<td><strong>M06 Financial Position excl. STF</strong></td>
<td>27.3</td>
<td>27.3</td>
<td>27.3</td>
</tr>
<tr>
<td>Current position extrapolated for last 6 months</td>
<td>27.3</td>
<td>27.3</td>
<td>27.3</td>
</tr>
<tr>
<td><strong>Projected Position (No action taken)</strong></td>
<td>54.6</td>
<td>54.6</td>
<td>54.6</td>
</tr>
</tbody>
</table>

### Opportunities:
- Non Recurrent Impact of M1-6: (1.6) (1.6) (1.6)
- Efficiency Programme Increased delivery Q3 and Q4: (3.5) (5.3) (10.0)
- RTT increased activity: (0.5) (0.5) (0.6)
- ED - Alert recoding blood gases: (3.6) (3.6) (14.4)
- Charitable Funds: 0.0 (0.5) (1.0)
- Depreciation: 0.0 0.0 0.0
- SIFT if secure more than current level: 0.0 0.0 0.0
- Resilience Funds: 0.0 (0.5) (1.0)
- Special Measures Income: 0.0 (0.2) (0.5)
- PFI Rebate: 0.0 (0.1) (0.2)

**Total Opportunities**: (9.2) (12.3) (29.3)

### Risks:
- FIP - McKinsey Fees: 0.9 0.9 0.9
- CQC Costs: 3.0 2.0 1.5
- Additional Support: 3.5 3.0 2.0
- Senior Leadership Capacity: 0.5 0.5 0.5
- 15-16 Income settlement: 9.9 2.7 0.0
- 16-17 Challenges: 1.8 1.2 0.0
- Fines and Penalties: 4.5 3.0 0.0
- CQUIN: 2.4 1.2 0.0
- SRC - stroke adjustment: 0.6 0.0 (0.6)
- Operational impact of 3Ts: 2.0 1.0 0.0
- STP Contribution: 0.5 0.2 0.0
- HR Litigation: 1.0 0.7 0.5
- Impact of Junior Doctor Strikes: 0.0 0.0 0.0
- Winter Pressures: 1.0 1.0 1.0

**Total Risks**: 31.6 17.3 5.8

### Adjusted Position
- 77.0 59.7 31.0

### Control Total
- 15.6 15.6 15.6

### Variance from Control Total
- 61.4 44.1 15.4