

## Appendix 3 Forecast Bridge

Values in £m

	Month 10		
	Downside	Central	Upside
<b>Month 10 financial position</b>	<b>40.2</b>	<b>40.2</b>	<b>40.2</b>
Remove Q1 STF	3.6	3.6	3.6
Remove non-recurrent impact of Month 1-10	0.3	0.3	0.3
<b>Adjusted Month 10 financial position</b>	<b>44.1</b>	<b>44.1</b>	<b>44.1</b>
Current position extrapolated for last 2 months	8.8	8.8	8.8
Add back non-recurrent items:			
Q1 STF	(3.6)	(3.6)	(3.6)
Non-recurrent impact of Month 1-10	(0.3)	(0.3)	(0.3)
<b>Projected position</b>	<b>49.0</b>	<b>49.0</b>	<b>49.0</b>
<b>Opportunities:</b>			
Increased CIP delivery in Month 11-12	0.0	0.0	(1.0)
Receive rest of STF	0.0	0.0	(10.8)
Charitable funds	0.1	0.0	0.0
Resilience funds	0.0	(0.2)	(0.3)
Special Measures income	0.0	(0.2)	(0.2)
PFI rebate	0.0	0.0	(0.1)
<b>Total Opportunities</b>	<b>0.1</b>	<b>(0.4)</b>	<b>(12.4)</b>
<b>Risks:</b>			
FIP - McKinsey fees	0.2	0.2	0.2
CQC related costs	0.8	0.5	0.3
Additional support	0.7	0.3	0.3
15-16 income settlement	9.9	2.7	2.7
16-17 challenges, fines and penalties	6.0	4.3	2.0
CQUIN	1.2	0.5	0.0
SRC - stroke adjustment	0.6	0.0	(0.6)
NHSE ability to pay for all activity	2.5	0.0	0.0
Operational impact of 3Ts	1.6	0.8	0.0
STP contribution	0.1	0.0	0.0
HR litigation	1.0	0.7	0.5
Winter pressures	1.0	0.5	0.5
Other pressures	0.5	0.5	0.5
<b>Total Risks</b>	<b>26.0</b>	<b>11.0</b>	<b>6.4</b>
<b>Adjusted position</b>	<b>75.2</b>	<b>59.7</b>	<b>43.0</b>
<b>Control Total</b>	<b>15.6</b>	<b>15.6</b>	<b>15.6</b>
<b>Variance from Control Total</b>	<b>59.6</b>	<b>44.1</b>	<b>27.4</b>