

|   | 2015/16      | 2016/17     | 2017/18    | 2018/19    | 2019/20    | 2020/21    | 2021/22    | 2022/23    | 2023/24    | 2024/25    |
|---|--------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Surplus/(Deficit) - Base Case               | -19.2        | -10.0       | 0.0        | 2.6        | 5.4        | 5.5        | 5.5        | 5.6        | 5.7        | 5.7        |
| Impact of Downside                          | 0.0          | 0.4         | 1.1        | 1.2        | -1.0       | -1.7       | 0.4        | 0.5        | 0.2        | -0.1       |
| <b>Surplus/(Deficit) - Pre-mitigations</b>  | <b>-19.2</b> | <b>-9.6</b> | <b>1.1</b> | <b>3.9</b> | <b>4.3</b> | <b>3.7</b> | <b>5.9</b> | <b>6.1</b> | <b>5.9</b> | <b>5.7</b> |
| Mitigations                                 | 0.0          | 0.0         | 0.0        | 0.0        | 1.3        | 1.3        | 0.0        | 0.0        | 0.0        | 0.0        |
| <b>Surplus/(Deficit) - Post-mitigations</b> | <b>-19.2</b> | <b>-9.6</b> | <b>1.1</b> | <b>3.9</b> | <b>5.6</b> | <b>5.0</b> | <b>5.9</b> | <b>6.1</b> | <b>5.9</b> | <b>5.7</b> |

**Workings**

|   | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Commissioner Income - Base Case         | 435.4   | 446.8   | 451.4   | 454.7   | 461.6   | 472.1   | 477.8   | 484.3   | 491.6   | 496.1   |
| Commissioner Income - Downside scenario | 435.4   | 446.8   | 451.4   | 454.7   | 459.9   | 470.4   | 477.8   | 484.3   | 491.6   | 496.1   |
| Commissioner Income - Difference        | 0.0     | 0.0     | 0.0     | 0.0     | 1.7     | 1.7     | 0.0     | 0.0     | 0.0     | 0.0     |
| Surplus/(Deficit) - Pre-mitigations     | -19.2   | -9.6    | 1.1     | 3.9     | 4.3     | 3.7     | 5.9     | 6.1     | 5.9     | 5.7     |
| Mitigations :-                          |         |         |         |         |         |         |         |         |         |         |
| - Cost reduction (at Marginal Rate)     | 0.0     | 0.0     | 0.0     | 0.0     | 1.3     | 1.3     | 0.0     | 0.0     | 0.0     | 0.0     |
| Surplus/(Deficit) - Post mitigations    | -19.2   | -9.6    | 1.1     | 3.9     | 5.6     | 5.0     | 5.9     | 6.1     | 5.9     | 5.7     |

|  |        |        |        |        |        |        |        |        |        |        |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Marginal Costs :-                            |        |        |        |        |        |        |        |        |        |        |
| Mitigated op costs                           | -491.0 | -490.1 | -482.6 | -482.9 | -492.0 | -495.3 | -500.6 | -509.8 | -514.7 | -519.6 |
| Op costs - Base Case                         | -491.0 | -490.1 | -482.6 | -482.9 | -493.2 | -496.5 | -500.6 | -509.8 | -514.7 | -519.6 |
| Difference                                   | 0.0    | 0.0    | 0.0    | 0.0    | 1.3    | 1.3    | 0.0    | 0.0    | 0.0    | 0.0    |
| Surplus/(deficit) pre mit post impairments   | -34.7  | -15.3  | -1.9   | 0.9    | -138.1 | 0.7    | 2.9    | -39.8  | -6.2   | 2.7    |
| Impairments                                  | -15.5  | -5.8   | -3.0   | -3.0   | -142.5 | -3.0   | -3.0   | -45.8  | -12.1  | -3.0   |
| Surplus/(deficit) pre mit before impairments | -19.2  | -9.6   | 1.1    | 3.9    | 4.3    | 3.7    | 5.9    | 6.1    | 5.9    | 5.7    |