

3Ts Hospital Redevelopment Programme

Full Business Case

Management Case: Decant



February 2016, v5

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Stage 1 Decant Solution

1. The 3Ts Decant Programme secured Full Business Case approval for the development of four decant locations independently. These are:
 - St Mary's Hall, which is completed and been utilised for non-clinical administration functions from the Stage 1 site area;
 - Royal Alexandra Children's Hospital decant location, which will provide facilities for paediatric audiology to decant from building 545; and
 - Front Car Park and Courtyard decant locations, which allow facilities as per the table below.

Existing Building to be vacated	Existing Department	Existing Function	Decant Location				
			RSCH	FCP	CYD	545	NRB
Jubilee Block	Howard 1	Oncology ward			√		
	Howard 2	HIV ward			√		
	Grant	Infectious diseases ward			√		
Trust HQ building	Facilities	Post room					√
	Pathology	Body Store (on decant)	√ MW				
Stephen Ralli Building	Imaging	Offices		√			
	Medical Physics	Offices					√
	Clinical Command centre (MI centre)	Office					√
	Discharge Team	Offices					√
	Site Management	Office					√
	Clinical Ops management	Hot desk					√
	IQ Team	Hot desk					√
	PACS Team	Office		√			
	Clinical coding	Hot desk					√
	Anaesthetics Offices	Hot desks					√
	Macmillan Nurses	Office	√ MCSC				
	Rheumatology admin	Office					√
Estates building	Estates	Workshops	√ SB				
	Estates	Offices	√ SB				
	EBME	Workshop and offices					√
	Security	Office					√
	Doctors Mess	Office & common room					√
	Waste / Linen compound – South Service Road	Facilities	Linen storage				√
		Waste compound			√		
Sussex Cancer Centre (SCC) - East wing extension	Oncology	Impression mould Service	√ SCC				
		Consulting rooms	√ SCC				
		Offices	√ SCC				
		Conference room & library					√

Existing Building to be vacated	Existing Department	Existing Function	Decant Location				
			RSCH	FCP	CYD	545	NRB
Nuclear Medicine	Nuclear Medicine & Radiopharmacy	OPD		√			
	Major Incident	Major Incident Equipment Storage container					√
Latilla Building	Physiotherapy	OPD		√			
	Rheumatology	OPD		√			
Latilla Annex	Empty		Ready for demolition				

Benefits of Decant Schemes (Independent of 3Ts Decant)

Scheme / Location	Functional Content (and Current Locations)	Rationale
North Road Building	<ul style="list-style-type: none"> • EBME offices / workshop/stores (Estates Building) • Offices for: <ul style="list-style-type: none"> - Anaesthetic hot-desks (new requirement, with move of Anaesthetics Dept to SMH) - Security (Estates Building) - ED offices (Level 5 Brighton Pathology & Dorothy Robinson modular building) - Medical Physics (Stephen Ralli) - HQ hot desks (Stephen Ralli) - Clinical Site Management / Operations Centre (Stephen Ralli) - Discharge Team (Stephen Ralli) - Clinical site based hot desks (Stephen Ralli) • Post Room (Trust HQ) • Cycle racks (new) • Major Incident equipment Store • Doctors Mess (Estates Building) • Sussex Cancer Centre MDT conference room and Library (Sussex Cancer Centre) 	<p>Clinical Functionality</p> <ul style="list-style-type: none"> • Moving offices out of ED frees up space to enlarge resuscitation (in line with the requirements of the Major Trauma Centre/NHSE service specification) and improve functional suitability (in anticipation of the Major Emergency Centre (per Keogh), in line with the Trust Clinical Strategy). • Co-locates the Site Management and Discharge Planning teams. • Provides accommodation for the Major Incident Store closer to the ED. • Redesign of the EBME space will improve functional suitability. <p>Environmental Performance</p> <ul style="list-style-type: none"> • Demolition of asbestos-clad building (Estates Building). • Additional, secure cycle racks (to support the Trust’s Green Travel Plan, Brighton & Hove Strategic Partnership’s <i>Sustainable Community Strategy (2010)</i>¹, and Brighton & Hove City Council’s committed to the <i>One Planet Living</i>² initiative). • New accommodation will be significantly more energy-efficient (in line with the Trust’s Carbon Management Plan). • New accommodation will also be less expensive (per m²) to clean and maintain (Soft FM services). • Reduces backlog maintenance. • It is expected that the NRB will have a ‘green roof’ (supporting the Trust’s Carbon Management Plan and City planning agenda). • This development replaces the Dorothy Robinson portacabins, which are in very poor condition. <p>Staff Efficiency & Working Environment</p> <ul style="list-style-type: none"> • Improvements in the quality of the working environment for staff.

¹ Brighton & Hove Strategic Partnership, 2010. *Creating the City of Opportunities: a Sustainable Community Strategy for the City of Brighton & Hove (3rd Edition)*.

² <http://www.oneplanetliving.org/index.html>

Scheme / Location	Functional Content (and Current Locations)	Rationale
Sussex Cancer Centre	<ul style="list-style-type: none"> • SCC Impression (Mould) Room, Consultant offices and OP accommodation (Sussex Cancer Centre) 	<p>Clinical Functionality</p> <ul style="list-style-type: none"> • Moving non-clinical accommodation out of the SCC (eg. Conference Room) increases space for OP activity.
Building 545	<ul style="list-style-type: none"> • Adult ENT, SaLT and audiology OPD and non-clinical accommodation (current location) • External Waste compound including radioactive waste store. (small brick store to west of Nuclear Medicine building within Stage 1 site area) 	<p>Patient Experience, Access & Safety</p> <ul style="list-style-type: none"> • Improvement in the quality of the patient environment (patient experience). <p>Clinical Functionality</p> <ul style="list-style-type: none"> • By removing non-clinical accommodation, increases space and improves functionality for clinical activity (and could potentially support some increase in patient activity). <p>Environmental Performance</p> <ul style="list-style-type: none"> • New accommodation will be significantly more energy-efficient (in line with the Trust's Carbon Management Plan). • New accommodation will also be less expensive (per m²) to clean and maintain (Soft FM services). • Reduces backlog maintenance. <p>Staff Efficiency & Working Environment</p> <ul style="list-style-type: none"> • Improvements in the quality of the working environment for staff
All of the above	As above.	<ul style="list-style-type: none"> • Clearing the 3Ts Stage 1 construction area could provide space for additional car parking or allow expansion of the Sussex Cancer Centre should 3Ts not proceed. This is a much-needed patient/visitor amenity (in line with extant City planning guidance) and would increase car parking income (CIPs).