

Appendix 3 Forecast Bridge

Values in £m

	Month 9		
	Downside	Central	Upside
Month 9 financial position	36.1	36.1	36.1
Remove Q1 STF	3.6	3.6	3.6
Remove non-recurrent impact of Month 1-9	0.2	0.2	0.2
Adjusted Month 9 financial position	39.9	39.9	39.9
Current position extrapolated for last 3 months	13.3	13.3	13.3
Add back non-recurrent items:			
Q1 STF	(3.6)	(3.6)	(3.6)
Non-recurrent impact of Month 1-9	(0.2)	(0.2)	(0.2)
Projected position	49.4	49.4	49.4
Opportunities:			
Increased CIP delivery in Month 10-12	0.0	0.0	(1.0)
Receive rest of STF	0.0	0.0	(10.8)
Charitable funds	0.0	(0.3)	(0.5)
Resilience funds	0.0	(0.3)	(0.5)
Special Measures income	0.0	(0.2)	(0.4)
PFI rebate	0.0	0.0	(0.1)
Total Opportunities	0.0	(0.7)	(13.3)
Risks:			
FIP - McKinsey fees	0.0	0.0	0.0
CQC related costs	1.0	0.5	0.3
Additional support	0.2	0.2	0.2
15-16 income settlement	9.9	2.7	0.0
16-17 challenges, fines and penalties	6.0	4.4	2.0
CQUIN	1.2	0.0	0.0
SRC - stroke adjustment	0.6	0.0	(0.6)
NHSE ability to pay for all activity	TBC	0.0	0.0
Operational impact of 3Ts	1.6	0.8	0.0
STP contribution	0.2	0.1	0.1
HR litigation	1.0	0.7	0.5
Winter pressures	1.2	0.7	0.5
Other pressures	0.8	0.8	0.8
Total Risks	23.7	11.0	3.8
Adjusted position	73.1	59.7	39.9
Control Total	15.6	15.6	15.6
Variance from Control Total	57.5	44.1	24.3