

STAKEHOLDER CONSULTATION





# Stakeholder Consultation

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4.1 Pre-application consultation has taken place with a range of statutory and non-statutory stakeholders since the process began. Key stakeholders consulted through direct correspondence or one-on-one meetings include:

- Brighton and Hove City Council Members
- Brighton and Hove City Council Officers, including Transport, Planning, Ecology, Environmental Health, Regeneration, Design and Conservation, Highways, Sustainability
- Members of Parliament for Brighton and Hove (MPs)
- English Heritage (EH)
- Kemp Town Society
- Brighton and Hove Conservation Advisory Group (CAG)
- The Regency Society
- The Commission for Architecture and the Built Environment (CABE)
- Friends of the Earth (FoE)
- Brighton and Hove Bus Company
- SAVE Britain's Heritage

4.2 In addition to one-on-one meetings, a large number of stakeholders have been identified and invited to the public exhibitions. To further engage with these groups at exhibitions 'focus' days were advertised where specialist consultants from different fields were present on alternate days to engage with key stakeholders on their most relevant issues. Focus days included transport, heritage, sustainability, design, construction, and clinical planning.

## BHCC MEMBERS

4.3 A meeting to present the draft design proposals was held on 21<sup>st</sup> September 2010 to brief members on progress and the latest scheme designs. The meeting was attended by full council and took place at Hove Town Hall. The meeting was an opportunity to present the draft proposal to members and provide an opportunity for members to ask the design team questions.

4.4 Members were further consulted through the wider public consultation event held in October 2010 with a specific focus day held on Thursday 21<sup>st</sup> October.

4.5 A further meeting was held between the design team and BHCC

members on 15<sup>th</sup> July 2011 to provide an update on issues such as design, transport and sustainability in advance of submitting the planning application.

## BHCC COUNCIL OFFICERS

4.6 A number of pre-application planning meetings have been held with BHCC officers to discuss a range of topics including planning process, sustainability, transport, design and heritage issues. These meetings have been an invaluable source of information in guiding the planning process and ensuring that all of the key issues are addressed adequately prior to submission of the application.

## MEMBERS OF PARLIAMENT

4.7 A number of local MPs have been consulted and individual meetings have been held to explain the proposals and provide opportunity for comment. The following MPs have met with BSUH to discuss the redevelopment:

- September 2009 - Andy Burnham (MP for Leigh and Health Secretary) visited the hospital to assess the need for redevelopment and offered his support.
- 10<sup>th</sup> September 2010 - Mr. Mike Weatherly (MP for Hove and Portslade)
- 1<sup>st</sup> October 2010 – Mr. Simon Kirby (MP for Brighton, Kemp Town and Peacehaven)
- 26<sup>th</sup> November 2010 – Mr. Nick Herbert (MP for Arundel and the South Downs)
- Caroline Lucas MP met with the Chief Executive of BSUH to discuss the proposals

## ENGLISH HERITAGE (EH)

4.8 A number of meetings have been held with English Heritage to discuss the design of the new buildings. These have been one-to-one, and in collaboration with BHCC, CABE and BSUH's heritage consultant, PMT. The main issues raised during meetings included:

- the height and bulk of Stage 1 buildings;
- visual impact of the proposal on heritage assets especially the view of the proposed buildings from Lewes Crescent;
- the impact on strategic heritage views, such as from Palace Pier and from the adjacent Conservation Areas;
- the relocation and methodology for re-providing the listed Chapel;
- design of the Stage 2 building, particularly the termination of Paston Place view; and
- justification for the impact on heritage assets in line with PPS5

4.9 These points have been taken on board during the design process and have resulted in a number of changes

and refinements to the design. The latest version of the scheme was presented to EH 18<sup>th</sup> April 2011 which included a number of significant design changes including:

- re-location of helipad from Stage 1 Building on to the TKT;
- removal of "gull wing" roof; and
- extension of 3 storey plinth along Eastern Road.

A full summary of the changes is presented in section 5.

4.10 As a result of the extensive consultation process carried out with EH the final comments received on the scheme (August 2011) stated that:

*"We are pleased to inform you that we have assessed that the scheme has achieved an overall form and design expression that, in our view, outweighs the degree of harm that may be caused to designated heritage assets in proximity to the site and in the wider urban area"* (EH pre-application feedback)

## BRIGHTON AND HOVE CONSERVATION ADVISORY GROUP (CAG)

4.11 CAG<sup>1</sup> is an umbrella group representing 24 conservation and heritage groups across Brighton and Hove. It acts as BHCC's advisor on heritage issues. The first meeting between the design team, BHCC and CAG was held 13<sup>th</sup> September 2010 where a set of early stage designs were presented to the group. The feedback from CAG at this meeting can be summarised as:

- concern at the possible loss of the Barry Building and the need for a clear and convincing justification for its loss;
- concerns that Stage 1 was overdeveloped and that both stages required further architectural development;
- concerns regarding details such as proportion, vertical emphasis and choice of materials;
- concerns over the mass, density and form;
- concern regarding detailed design issues such as architectural expression, arrival experience, facade and fenestration modelling etc.

4.12 These concerns been taken on board during the design process and have resulted in a number of changes and refinements to the design. The latest version of the scheme was presented to CAG 19<sup>th</sup> July 2011 this discussion involved presentation of a number of significant design changes, including:

- re-location of helipad from Stage 1 Building on to the TKT;
- removal of "gull wing" roof;
- reduction in height of Stage 1 Building;
- extension of 3 storey plinth along Eastern Road;
- introduction of Paston Place rotunda;
- more locally distinctive design;

A full summary of the changes is presented in Section 5.

4.13 As part of the consultation process the CAG members were invited to take part in a tour of the Barry Building (4<sup>th</sup> August 2011) to inform the assessment of the scheme.

4.14 In the latest CAG discussion of the scheme, opinion amongst

<sup>1</sup> <http://www.roundhill.org.uk/>

members was split, especially regarding the Barry Building. In the absence of a clear consensus view, the group were asked to vote, and by a majority decision (9 for, 4 against, and 3 abstentions) the group accepted the principle of demolition of historic buildings on the site. With regard the new development the group recognised the improvements made to the scheme, but noted that harm would nevertheless be caused to the setting of the adjoining conservation areas, because of the height and density of the development. Nevertheless by the same majority, the group on balance was content to support the Trust's development approach. (CAG minutes 9<sup>th</sup> August 2011)

### **COMMISSION FOR ARCHITECTURE AND THE BUILT ENVIRONMENT (CABE)**

4.15 An initial site meeting was held on 18<sup>th</sup> November 2010. This was followed with a full panel Design Review on 8<sup>th</sup> December 2010 chaired by Piers Gough (CABE / Design Council Chairman), and attended by BHCC and EH. The main issues raised in the design review feedback (5<sup>th</sup> January 2011) were:

- the distribution of floorspace over the two stages of development;
- the scale and massing of the Stage 1 Building;
- the integrity of the architectural expression of the Stage 2 facade;
- the height, including the helipad;
- the inclusion of contextually appropriate designs; and
- the need for further refinement of landscape and open spaces.

4.16 After this initial design review, significant changes were made to the design, and a resubmitted scheme was presented to CABE in July 2011.

4.17 The latest feedback received from CABE (10<sup>th</sup> August 2011) noted that:

- the revised approach to the Eastern Road frontage, coupled with the new proposals for the helipad, has produced a calmer, more contextually appropriate design;
- feeling that the relationship between the spine block and Children's Hospital could be more sensitively handled;

- omission of sail-like roof forms and stainless steel-clad elevations from the Phased 1 building, coupled with the more refined colour scheme, has lent the building a calmer, less imposing appearance;
- query whether the scheme should be referencing some of the poorer quality buildings in Brighton through its use of colouration and tone of materials; and
- positive reaction to wider pavement, which has provided space for seating, planters and trees while still allowing for the new lay-by.

4.18 These points have been taken on board during the design process and have resulted in a number of changes and refinements to the final design. A summary of the changes is presented in section 5.

### **KEMP TOWN SOCIETY**

4.19 A one-one-one meeting was held in June 2010 between BSUH and the Kemp Town Society to discuss the proposals. The key points discussed include:

- concerns regarding the impact of Stage 1 on the Kemp Town Grade I Listed Estate and in particular views from Lewes Crescent;
- recognition of the need to demolish the Barry Building;
- concerns regarding the loss of the Barry Building and the potential retention of it or its facade; and
- concerns regarding the loss of, and relocation of internal fixtures of the listed Chapel.

4.20 Further meetings involving the Kemp Town Society have since been held with representatives through their involvement with CAG and through wider public consultation.

## **SAVE BRITAIN'S HERITAGE**

4.21 SAVE Britain's Heritage contacted BSUH directly by letter 9<sup>th</sup> August 2010 to discuss:

- concerns related to the loss of the Barry Building and potential retention options.

4.22 BSUH responded directly, and their comments have been included within the design process. SAVE has since been consulted directly through the wider public consultation.

## **BRIGHTON AND HOVE REGENCY SOCIETY**

4.23 The Regency Society has been in contact with BSUH to offer feedback on the draft proposals which includes:

- concerns regarding potential over-development of the site based on visual impact from the locality and the wider area, particularly of Stage 1;
- concern over the treatment of the Stage 2 facade and the view from Paston Place; and
- to express their support of the principle of redevelopment (which accepts the loss of the heritage assets on site), but concern that a suitable replacement in design had not yet been found.

4.24 Since being consulted the Regency Society has also been involved as part of CAG.

## **FRIENDS OF THE EARTH (FOE)**

4.25 A meeting was held between BSUH and FoE on 30<sup>th</sup> September 2010 to discuss the sustainability initiatives to be implemented as part of the scheme. Various initiatives were discussed including:

- potential measures to reduce carbon emissions such as CCHP and photo voltaics;
- biodiversity measures and strategy to be implemented such as green roof, new tree planting and species choice, drainage etc.;
- reducing the need for people to travel by private car and encouraging more sustainable modes of travel;
- minimising waste during operation and minimising and recovering demolition waste;
- re-use of food waste for composting; and
- rationale for discounting other options, such as wind turbines, grey water recycling etc.

4.26 Their comments directly influenced the sustainability strategy on site, which was expanded to cover the whole existing BSUH campus, not just the applications site.

## **BRIGHTON AND HOVE BUS COMPANY**

4.27 A meeting was held between the Bus Company and BSUH on 6<sup>th</sup> December 2010. The meeting was held after the Bus Company raised concerns over the public transport proposals put forward during the October 2010 public consultation event, on the transport specialism day. The December meeting was used to discuss these concerns, which included the following topics:

- concerns over a perceived focus on private vehicle access at the expense of public transport;
- concerns that priority given to 40X bus service;
- concerns regarding the focus on mainstream public transport services; and
- concerns regarding the encouragement for modal shift.

4.28 At the December meeting new proposals were presented which the Bus Company found acceptable. The Bus Company also noted that they felt real time passenger information should be included within the hospital to provide passengers with travel information inside the building.

4.29 The bus company has since been consulted through formal pre-application discussions with BHCC transport and highways department. This has included discussions around temporary re-location of one of the Eastern Road bus stops during the construction process.

### **BLACK AND MINORITY ETHNIC COMMUNITY PARTNERSHIP (BMECP ) HEALTH FORUM**

4.30 A presentation and consultation session was run with the BMECP Health Forum on 23<sup>rd</sup> November 2010 to discuss progress with the project and address any concerns members of the forum might have. The discussion focused mainly on general topics of concern such as access, transport and parking.

4.31 It was agreed at the meeting that the best way to reach minority ethnic groups who might be excluded from consultations for reasons of social or language barriers was through the Health Forum Group. Wayfinding within the redevelopment was of particular interest. The forum's suggestions about non-language based signs were fed back into the interior design programme to inform the wayfinding scheme for the hospital.

### **BRIGHTON AND HOVE LOCAL INVOLVEMENT NETWORK (LINK)**

4.32 The latest redevelopment plans were presented to the Brighton and Hove LINK at their meeting on 16<sup>th</sup> December 2010. The members of LINK shared both personal experiences and comments they had received from members of the public about the hospital.

4.33 The majority of the discussion focused on parking, public transport and site layout. Those attending the meeting were particularly keen to see in-patient services removed from the Barry Building.

4.34 The members suggested that a system for visitors to stay overnight with patients, similar to the model used in the Royal Alexandra Children's Hospital (RACH) should be introduced. This suggestion informed the room design discussion for in-patient wards. A mobile provision for visitors to be able to stay was incorporated to the design so that beds can be made available in rooms as and when required.

### **ACCESS**

4.35 There has been a strong focus on the issues surrounding access and disability, and how buildings themselves can serve to enable or disable the people who use them. A Patient Experience Team assisted patients visiting the RSCH between January and May 2010 in completing the Patient Experience trackers in two quarterly sweeps. The Patient Experience Tracker asked questions specifically about way finding, and access.

4.36 It asked specific questions about getting to the hospital, navigating and way finding at RSCH, and accessing the site itself. From September 2009- July 2010 a series of workshops and regular meetings were established. These aimed to gain patient/public views regarding the current environment at RSCH which is due for development and utilise these views for design purposes, discussion looked at:

- Way finding
- Reception and waiting areas
- Ward design/treatment areas
- Clinical Care
- Improved customer facilities

- Consulting and examination rooms
- Toilets
- Changing facilities
- Temperature, noise and environment

4.37 These comments fed directly into the design process, and have influenced the arrangement of buildings and spaces on site. Further details of this consultation is available within Appendix A15 of this document.



PALACE THEATRE

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BEACH CAFE  
Breakfast Sandwiches  
£5

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to the SHOPS BELOW  
for FRIGHTON ROCK ICE CREAM  
FISH CANDY FLOSS