

## **CHAPTER FIVE - PROJECT OBJECTIVES**

### **5.1 Introduction**

5.1.1 The previous two chapters have set out clearly that there are strategic, regional and local needs to which this Business Case responds. These can be summarised as shown in the matrix below.

**Figure 5.1 Priorities and Response**

<b>Priority</b>	<b>Commentary</b>	<b>Response</b>
Local priority	Poor levels of privacy and dignity in the Barry and Jubilee buildings	Provide accommodation that is fit for purpose for wards currently in the Barry and Jubilee Buildings
Local priority	Provide facilities that will support better infection management and control	Provide accommodation that is fit for purpose for wards currently in the Barry and Jubilee Buildings
Local priority	Provide more efficient patient care, potentially by providing wards with more beds in.	Provide accommodation that is fit for purpose for wards currently in the Barry and Jubilee Buildings
Sussex-Wide	Fragmented services for clinical infection service, which suffer from the same issues as other facilities in the Barry building.	Provide accommodation that is fit for purpose for wards currently in the Barry and Jubilee Buildings
Local priority	Provide more integrated services for patient who have suffered a stroke.	Provide accommodation that is fit for purpose for wards currently in the Barry and Jubilee Buildings Integrate services with the Regional Neurosciences Centre.
Local priority	Imaging and nuclear medicine are in poor accommodation and require increases to capacity	Provide accommodation that is fit for purpose for other facilities currently in the Barry and Jubilee Buildings
Sussex-Wide	Increase capacity for neurosciences.	Provide accommodation that is fit for purpose.
	Neurosciences would be better placed at RSCH.	Transfer neurosciences to RSCH.
Sussex-wide	Cancer beds suffer from the same issues as other facilities in the Barry Building.	Provide accommodation that is fit for purpose for wards currently in the Barry and Jubilee Buildings
Sussex-wide	Maintain waiting time standards and provide facilities for patients who are currently treated elsewhere.	Increase capacity for inpatients, radiotherapy and chemotherapy, including meeting NRAG targets and Improving Outcomes Guidance.

Regional	Patients with multiple trauma cannot be treated in the region.	Develop a Major Trauma Centre.
Local/Sussex-wide/regional	Develop facilities to meet Medical School and Trust goals.	Provide opportunities to develop enhanced facilities for research, teaching and training.
National	Develop facilities to ensure teaching and training support high quality care.	Provide opportunities to develop enhanced facilities for research, teaching and training.

## 5.2 Responses to the Priorities

- 5.2.1 The response to the priorities set out above fall naturally into five clear categories. These therefore can be expressed as the Trust's investment and project objectives against which the success of the programme can be measured.
- 5.2.2 The five key project and investment objectives for this Outline Business Case and the programme as a whole are, therefore:
- **Investment Objective 1:** to Replace or refurbish the Barry and Jubilee buildings to provide accommodation which is fit for purpose and meets standards of privacy and dignity in line with current and emerging NHS standard;
  - **Investment Objective 2:** Transfer the Regional Centre for Neurosciences from Hurstwood Park to the Royal Sussex County Hospital, as agreed through *Best Care, Best Place (2004)*, and expand capacity in line with the *Sussex-Wide Tertiary Services Commissioning Strategy (2008)*;
  - **Investment Objective 3:** Develop and expand the Sussex Cancer Centre to ensure that waiting time standards continue to be met, in line with the *Sussex-Wide Tertiary Services Commissioning Strategy (2008)*;
  - **Investment Objective 4:** Development of the Royal Sussex County Hospital; as the Major Trauma Centre for the Region, as set out in the NHS Operating Framework 2010/11 and NHS South East Coast's *Healthier People, Excellent Care* and in line with the direction of travel of NHS policy;
  - **Investment Objective 5:** Development of teaching, training and research functions at the Trust which again supports the direction of travel of NHS policy over the last 10-15 years.

### **Project Objectives - Conclusion**

- The Trust has carefully identified the key drivers at regional, Sussex-wide and local level in the Strategic Context and Case for Change.
- The response to these drivers and priorities fall naturally into five key investment and project objectives.
- These five objectives will be used in the rest of the Case as the overarching principles for the development of potential responses to these objectives and the eventual selection of a preferred option.