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<b>Meeting:</b>	<b>Brighton and Sussex University Hospitals NHS Trust Board of Directors</b>
<b>Date:</b>	<b>27<sup>th</sup> October 2016</b>
<b>Board Sponsor:</b>	<b>Chief Executive</b>
<b>Paper Author:</b>	<b>Chief Executive</b>
<b>Subject:</b>	<b>Chief Executive's Report</b>

## Executive Summary

The Chief Executive's report advises the Board of local and national issues of importance.

This includes the NHS Improvement Shadow Segmentation of NHS Trusts and Foundation Trusts, which identified BSUH as one of the 22 Trusts with serious and complex issues to address; good progress in reducing agency spend within the Trust; and the national financial challenges in the NHS. The Trust has been formally advised by NHS Improvement that it has been placed in Financial Special Measures. The Trust Capacity Plan was welcomed and supported by the Sustainability and Transformation Plan (STP) and formed part of the STP submission on 21<sup>st</sup> October. Contractors have formally handed over the Courtyard Building at the Royal Sussex County Hospital to the Trust and the building will open on Wednesday 2nd November, an important milestone in the 3Ts Programme.

## Action required by the Board

The Board is asked to note the Chief Executive's report and ask for further information or clarification as required.

<b>Links to corporate objectives</b>	This report concerns all of the Trust corporate objectives
<b>Identified risks and risk management actions</b>	None specific to this report
<b>Resource implications</b>	None specific to recommendations in this report
<b>Report history</b>	The Chief Executive reports formally to each Board meeting

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## Report to the Board of Directors, 27<sup>th</sup> October 2016 Chief Executive's Report

### NATIONAL NEWS

#### NHS Improvement Shadow Segmentation of NHS Trusts and Foundation Trusts

NHS Improvement (NHSI) published its shadow segmentation of all NHS trusts and foundation trusts, according to their support needs as part of the new Single Oversight Framework (SOF). The SOF introduced a new mechanism of categorising trusts according to their performance against a number of metrics across five themes (quality of care; finance and use of resources; operational performance; strategic change; leadership and improvement capability).

BSUH is one of 22 Trusts which have been placed in segment four, which comprises Trusts which have very serious or complex issues to address and includes Trusts which have been placed in Special Measures.

Trusts in segment four will receive mandated support as determined by NHS Improvement.

#### Lead Executive: Chief Executive

#### Agency Cap Savings

NHS Improvement has published data which illustrates that since the agency cap was introduced in October last year, NHS Trusts have spent £613m less on agency staff, compared to the previous year.

BSUH has been commended by NHS Improvement for its work in reducing agency spending, with only 1.9% of nursing expenditure being spent on agency staff in September 2016, compared to 5.1% in September 2015. Similar reductions have also been made in spending on medical agency staff.

#### Lead Executive: Medical Director and Chief Nurse

#### NHS Financial Challenges

The Chief Executive of NHS England has given evidence to the House of Commons Health Select Committee illustrating the scale of the financial challenge faced by the NHS, particularly in years two, three and four of the five-year period up to 2020. This will include negative growth in 2018/19 and will have a significant impact on the financial requirements of the Sustainability and Transformation Plans (STPs).

#### Lead Executive: Chief Financial Officer

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## LOCAL NEWS

### Financial special measures

NHS Improvement announced the second wave of trusts, including Brighton and Sussex University Hospitals NHS Trust, to enter Financial Special Measures on 17<sup>th</sup> October. Financial Special Measures is a package of measures designed to help NHS bodies facing the biggest financial challenges.

The Trust was placed in Financial Special Measures subsequent to the Interim Chairman, Board Adviser and Chief Executive advising NHS Improvement that the Trust would have a significant negative variance against its control total at year-end. A meeting will be held with NHS Improvement on 24<sup>th</sup> October regarding the implications of Financial Special Measures and the Board will be advised of the outcome of the meeting.

The Chief Executive has made clear in communications with staff and key stakeholders the Trust's continued commitment to delivery of the Quality Safety Improvement Plan, notwithstanding the requirements of Financial Special Measures and the additional financial controls, approved by the Trust Board, which are being put in place.

### Lead Executive: Chief Financial Officer

### Sustainability and Transformation Plan

The Sussex and East Surrey Sustainability and Transformation Plan (STP) was submitted to NHS England on 21<sup>st</sup> October.

### Lead Executive: Director of Strategy and Commercial Development

### BSUH Capacity Plan

Prior to the submission of this Plan, the Trust presented its Capacity Plan to the STP which described how the Trust's winter planning would interface with the recovery plan and wider capacity planning across the STP footprint. The Trust Plan detailed, in particular, the immediate, short and medium term actions which would be taken to address the capacity gap within the Trust and the wider system.

The BSUH Capacity Plan was supported by the STP and is appended to the STP submission.

### Lead Executive: Chief Operating Officer

### 3Ts Programme – Courtyard Building Handover

Contractors have formally handed over the Courtyard Building at the Royal Sussex County Hospital to the Trust and the building will open on Wednesday 2nd November. The Courtyard Building offers up-to-date ward accommodation and is one of the key enablers for Stage 1 of the 3Ts Redevelopment. The Courtyard and Hanbury Buildings at the front of the site, are critical to our clinical decant plan.

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The successful opening of the Courtyard Building is due to the commitment and professionalism of clinical and non-clinical staff in the Trust and in particular, the 3Ts Redevelopment and Capital Development Teams who have guided this process to a successful completion. The Buildings will offer a much improved environment for patients and staff in this stage of the Programme.

## **Lead Executive: Director of Strategy and Commercial Development**

### **Royal recognition of BSUH midwife on World Mental Health Day**

A BSUH midwife has received royal recognition for supporting a patient with a history of mental illness during her teenage pregnancy. Mitch Denny, a midwife at Brighton and Sussex University Hospitals NHS Trust, and Morgan, a patient and local resident, met with the Duke and Duchess of Cambridge, as well as Prince Harry, in connection with World Mental Health Day. The young royals have recently launched 'Heads Together', an initiative to tackle mental health, and have marked World Mental Health Day with an exclusive event held on 10 October at the London Eye, meeting with those who have struggled with mental health issues and those who have supported people through the associated challenges.

**Dr Gillian Fairfield**

**Chief Executive**

**October 2016**