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<b>Meeting:</b>	<b>Brighton and Sussex University Hospitals NHS Trust Board of Directors</b>
<b>Date:</b>	<b>29<sup>th</sup> September 2016</b>
<b>Board Sponsor:</b>	<b>Chief Executive</b>
<b>Paper Author:</b>	<b>Chief Executive</b>
<b>Subject:</b>	<b>Chief Executive's Report</b>

## **Executive Summary**

The Chief Executive's report advises the Board of local and national issues of importance. This includes the publication of national planning guidance by NHS England and NHS Improvement; progress in addressing the concerns identified by CQC in their inspection; the implementation of a programme of senior leader visits to clinical and non-clinical services; the appointment of an Improvement Director following the Trust being placed in Special Measures; and the Annual General Meeting which was held on 22<sup>nd</sup> September

## **Action required by the Board**

The Board is asked to note the Chief Executive's report and ask for further information or clarification as required.

<b>Links to corporate objectives</b>	This report concerns all of the Trust corporate objectives
<b>Identified risks and risk management actions</b>	None specific to this report
<b>Resource implications</b>	None specific to recommendations in this report
<b>Report history</b>	The Chief Executive reports formally to each Board meeting

# C

## Report to the Board of Directors, 29<sup>th</sup> September 2016 Chief Executive's Report

### NATIONAL NEWS

#### Planning Guidance

NHS England (NHSE) and NHS Improvement (NHSI) have published their “planning guidance” *2017-2019 NHS Operational planning and contracting*. The planning guidance outlines the expectations of the national bodies for system level planning over the next two years, focussing on contracting and sustainability and transformation plans (STPs) as well as introducing a range of new national business rules. Alongside the planning guidance the draft standard contract has also been published as well as the draft National Tariff prices and draft national CQUINs.

<https://www.england.nhs.uk/2016/09/next-steps-fyfv/>

#### Key proposals

The key proposals from the planning guidance focus on several areas – changes to contracting processes, STP financing measures and performance metrics, and some further details on sustainability and transformation funding,

STP areas are required to submit local financial plans showing how their systems will achieve financial balance within the available resources, with NHSI and NHSE expecting both the commissioner sector and the provider sector to each be in financial balance in both 2017/18 and 2018/19.

The position of each provider's plan (on finance, activity and workforce) has to be consistent with the STP footprint financial plan for 2017/18 and 2018/19 that will be submitted on 21 October 2016 and with the system control for that STP area, with the aggregate of all operational plans in a footprint needing to reconcile with the overall STP position. All organisations will be held accountable for delivering both their individual control total and the overall system STP control total.

#### **Lead Executive: Chief Financial Officer & Director of Strategy and Commercial Development**

### LOCAL NEWS

#### Care Quality Commission

Members of the CQC visited the Trust on 19<sup>th</sup> September to meet with me and the Director of Clinical Governance to review the progress the Trust has made in response to the section 29a Warning Notice served on the Trust in June and to discuss how we propose to address the issues raised in their report published in August. We outlined our actions to date and discussed these in detail. I will be meeting with the CQC on a monthly basis from now on to continue their oversight of our progress. The CQC will also return to the Trust in the next few months to

# C

reassess progress on the ground and to talk to staff and this will be another opportunity to show the inspectors the improvements we continue to make and for the CQC to ensure we are making progress against our quality and safety plans.

Our Quality and Safety Improvement Plan is one of four components of our overall journey of improvement which is described in our Integrated Recovery Plan. This Plan is presented to the Board meeting today for approval. It will then go through NHSI assurance processes and be published on our website.

## **Lead Executive: Medical Director and Director of Clinical Governance**

### **Improvement Director**

**All Trusts in special measures have an improvement director assigned to the Trust by NHSI to support the Trust on its journey to move out of special measures.** Alison Tong has been assigned by NHS Improvement as our Improvement Director and we are delighted to welcome her to the Trust.

### **1000 hours of visits**

As part of the Trust's focus to gain a better understanding of the issues faced by staff across the organisation, each member of the Senior Management Team (SMT) and our Non-Executive Directors are committed to spending time every month over and above their usual time out in services to visiting areas and services they do not usually work in around our hospitals.

The aim of these visits is to give senior leaders a better understanding both of the excellent work going on and of the challenges our staff face. This will then be fed back to the rest of the SMT and the Board to highlight best practice and to ensure that we address as many issues as possible at pace. These visits equate to 1,000 hours of time where our senior staff will be listening to staff over the year. Some visits have already taken place and they have been very well received by both the SMT and staff, with many issues already being resolved. Visit schedules will be published on our intranet along with feedback and issues arising and actions taken.

### **Annual General Meeting**

The Annual General Meeting was held on 22<sup>nd</sup> September, when the Trust Annual Report for 2015/16 was presented to a public meeting in the Audrey Emerton Building at the Royal Sussex County Hospital.

The Interim Chair introduced the meeting by thanking the many volunteers who support the work of the hospitals and our staff for their unstinting efforts. The meeting discussed the challenges and successes of the Trust in 2015/16, together with the outcome of the CQC inspection in April 2016 and the work which has begun to address the findings of the CQC report.

In addition to the challenges faced by the Trust, the AGM focused on the best of BSUH, including 3 areas assessed as 'outstanding' in the CQC inspection; Children's Services, Stroke Services and the Virtual Fracture Clinic, with inspiring

# C

presentations from Dr Ryan Watkins, Clinical Director for Children's Services, Dr Ingrid Kane, Stroke Physician, and Lucy Cassidy, Advanced Practice Physiotherapist.

**Dr Gillian Fairfield**  
**Chief Executive**  
**September 2016**