

Brighton & Sussex University Hospitals 3Ts Full Business Case

National Governance

Introduction

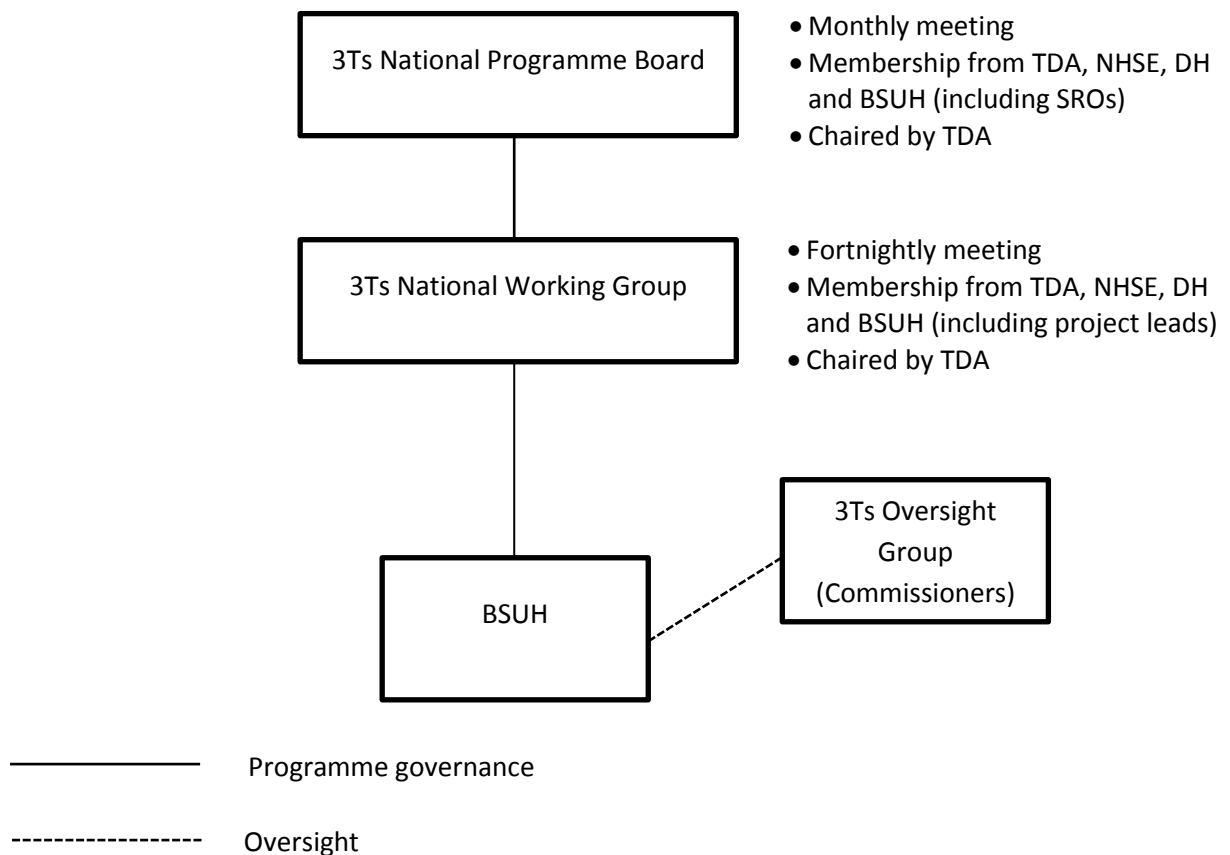
The Brighton & Sussex University Hospitals (BSUH) 3Ts project is a programme to develop a new hospital at the Royal Sussex County Hospital site with the Outline Business Case (OBC) setting out a proposal to invest £420m in new facilities. The OBC was approved by the South East Coast SHA and received HM Treasury approval in May 2014.

Following approval of the OBC, the Trust have been provided central funding for the development of a Full Business Case (FBC) that will be required to be approved by NHS Trust Development Authority (NHS TDA), NHS England (NHSE), Department of Health (DH) and HM Treasury (HMT).

National programme governance

A National Programme Board will be established to provide programme governance from the national organisations required to approve the FBC and investment.

Fig.1 National governance structure for 3Ts programme



3Ts National Programme Board

The 3Ts National Programme Board will provide monitoring and assurance on the development of the 3Ts project to support the approval of the FBC by HM Government. The Programme Board will:

- Ensure the project is managed to the time and budget
- Receive reports from the BSUH project team and monitor progress
- Advise on analysis, options development and recommendations
- Assess and advise on the wider impacts of the 3Ts programme and appropriate mitigations
- Engage stakeholders appropriately and to support the approvals process
- Escalate any issues that arise as appropriate

The Programme Board will include membership from NHS TDA, NHS England, Department of Health and BSUH, including the Senior Responsible Officers (SROs) for the relevant organisations. The Programme Board will be chaired by the NHS TDA SRO.

Table 1. Programme Board membership

Organisation	Representative	Role
NHS Trust Development Authority	Steve Dunn (Chair)	Director for Delivery & Development – South NHS TDA SRO for the 3Ts programme
NHS Trust Development Authority	Jim Lusby	Portfolio Director – South East
NHS Trust Development Authority	Sue Eggleton	Finance Director – South
NHS Trust Development Authority	Julie Blumgart	Clinical Quality Director – South
NHS England	TBC	Strategic finance
NHS England	TBC	Commissioning representative
Department of Health	Joe Clyne	DH Capital
BSUH	Matthew Kershaw	Chief Executive
BSUH	Spencer Prosser	Finance Director

The Programme Board will meet monthly.

Project leads will be invited to the Programme Board to provide updates as required.

The secretariat for the Programme Board will be provided by NHS Trust Development Authority.

3Ts National Working Group

The 3Ts National Working Group will support the development of the FBC and track progress. The Working Group will:

- Monitor the project programme and budget
- Advise on development of the FBC
- Engage stakeholders appropriately and to support the approvals process
- Escalate any issues that arise as appropriate

The Working Group will include membership from NHS TDA, NHS England, DH and BSUH, including the leads of the relevant organisations. The Working Group will be chaired by the NHS TDA lead for the South East.

Table 2. Working Group membership

Organisation	Representative	Role
NHS Trust Development Authority	Jim Lusby (Chair)	Portfolio Director – South East
NHS Trust Development Authority	Richard Boyce	Senior Business Consultant – South
NHS Trust Development Authority	Ravi Baghirathan	Senior Delivery & Development Manager
NHS England	TBC	Commissioning representative
NHS England	Robert Gregory	Project Appraisals Unit
Department of Health	Joe Clyne	DH Capital
Department of Health	Paul Townsend	DH Capital
BSUH	Spencer Prosser	Finance Director
BSUH	Duane Passman	Project Director

The Working Group will meet fortnightly.

Project leads will be invited to the Working Group to provide updates as required.

The secretariat for the Programme Board will be provided by NHS Trust Development Authority.

Approvals

The 3Ts FBC will require a range of approvals from a number of organisations and through their respective internal governance structures as set out in Table 3.

Table 3. BSUH 3Ts FBC approvals

Organisation	Approvals
BSUH	Board approval of the FBC
NHS TDA	Board approval of the FBC
NHSE	Approval of the commissioner case
DH	SofS write across to CST
HMT	CST approval of the FBC